Commerce and Trade

Transportation Planning

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Transportation Objectives

- Safe, efficient movement of people, goods and services
- Support of existing infrastructure and funding for expanded capacity
- Integration of technology
- Improvement of U.S. / Canada Border
- Multi-modal connection to a global marketplace

Michigan and the Automotive Industry

- Historic Link to the Automotive Industry
- Dominated by
 Manufacturing 40% of
 Michigan's economy linked
 to Transportation
 Equipment
- Recent growth due in large part to increases in productivity



Automotive Industry

- Productivity Growth means:
 - Inventory reduction
 - More frequent deliveries
 - Higher density
 - Continued implementation of JIT techniques
- Each part, each shipment is increasingly critical
- Shippers less tolerant of delays

Reliable, Consistent Transportation System

Michigan Transportation System

- Support existing infrastructure
 - Ensure availability of existing capacity
 - "Fix it First" Program
 - Identify and resolve significant bottlenecks
 - Plan necessary repairs and maintenance

Michigan Transportation System

- Provide funding for expanded capacity
 - Plan for future economic growth
 - Implement strategically
 - Funding for key highway capacity expansion projects
 - I-75, I-94, I-96, I-69, M-59
 - Improvements in intermodal connections

Michigan Transportation System

- Expand the use of technology
 - Implement intelligent transportation systems
 - Improve traffic management
 - Provide advance notification
 - Reduce congestion and associated delays
 - Increased cost
 - Reduced productivity

Automotive Trade Facts

- 87% of the value of Canadian exports came to the U.S.
- 25% of U.S. exports go to Canada; Two-thirds to Ontario
- One-third of U.S./Canada trade is auto industry related
- Michigan exports \$50 million per year to Canada
- More than 70% of U.S./Canada trade is carried by truck

U.S. / Canada Border

- Half of this two-way trade crosses at either Detroit/Windsor or Port Huron/Sarnia
- Critical link in NAFTA supply chain
- Prioritize short term border improvements



- Facilitate access to the border
- ■Improve processing times
- Incorporate technology to improve operations

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U.S. / Canada Border

- Assume leadership in long-term planning efforts
- Complete bi-national study which will inevitably indicate the need for new or expanded crossings
- Important considerations
 - Redundancy
 - Competition
 - Commercial access
 - Multi-modal capability
 - Location
 - Timing

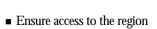
Global Marketplace

■ Michigan is at the center of the global automotive marketplace



Global Marketplace

- Invest in multi-modal transportation infrastructure
 - Highways
 - Rail
 - Intermodal
 - Ports
 - Airports





Automotive Needs Long term planning to accommodate growth and ensure consistent, fluid movement of freight Government recognition of the importance of transportation infrastructure Balance improvements to existing system with future capacity requirements Streamline planning and environmental review process to speed up program delivery Invest in border crossing infrastructure and intermodal connectivity DaimlerChrysler